



Smithsonian Institution

Smithsonian Institution Archives

Proceedings of the Board of Regents Meeting held on May 11, 1987

Extracted on Apr-17-2024 05:52:43

The Smithsonian Institution thanks all digital volunteers that transcribed and reviewed this material. Your work enriches Smithsonian collections, making them available to anyone with an interest in using them.

The Smithsonian Institution (the "Smithsonian") provides the content on this website (transcription.si.edu), other Smithsonian websites, and third-party sites on which it maintains a presence ("SI Websites") in support of its mission for the "increase and diffusion of knowledge." The Smithsonian invites visitors to use its online content for personal, educational and other non-commercial purposes. By using this website, you accept and agree to abide by the [following terms](#).

- If sharing the material in personal and educational contexts, please cite the Smithsonian Institution Archives as source of the content and the project title as provided at the top of the document. Include the accession number or collection name; when possible, link to the Smithsonian Institution Archives website.
- If you wish to use this material in a for-profit publication, exhibition, or online project, please contact Smithsonian Institution Archives or transcribe@si.edu

For more information on this project and related material, contact the Smithsonian Institution Archives. [See this project](#) and other collections in the Smithsonian Transcription Center.

Changes to the Internal Planning and Budget Processes

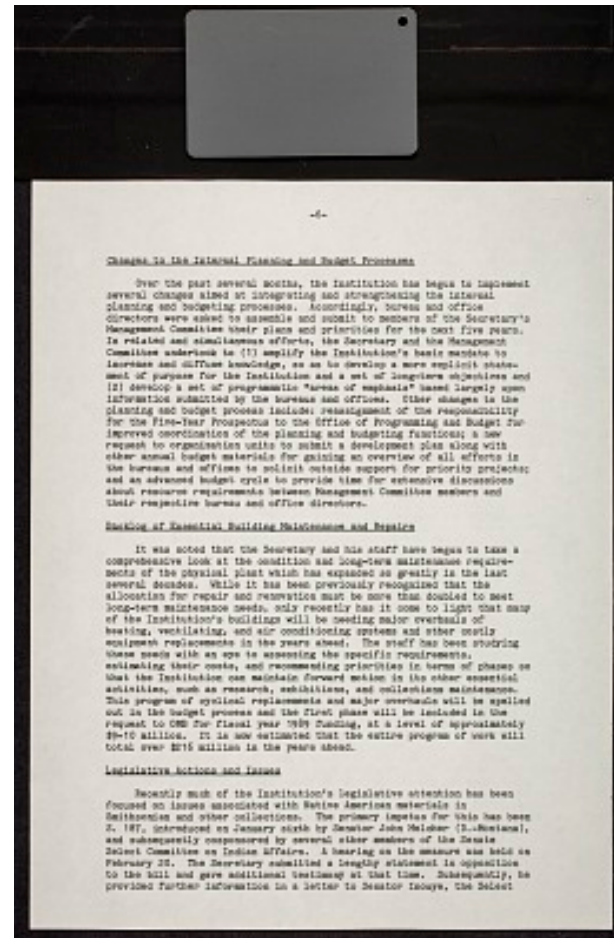
Over the past several months, the Institution has begun to implement several changes aimed at integrating and strengthening the internal planning and budgeting processes. Accordingly, the bureau in office directors were asked to assemble and submit to members of the Secretary's Management Committee their plans and priorities for the next five years. In related and simultaneous efforts, the Secretary and the Management Committee undertook to (1) amplify the Institution's basic mandate to increase and diffuse knowledge, so as to develop more explicit statement of the purpose for the Institution and a set of long-term objectives and (2) develop a set of programmatic "areas of emphasis" based largely upon information submitted by the bureaus and offices. Other changes to the planning and budget process include: reassignment of the responsibility for the Five-Year Prospectus to the Office of Programming and Budget for improved coordination of the planning and budgeting functions; the new request to organization units to submit a development plan along with other annual budget materials for gaining overview of all efforts in the bureaus and offices to solicit outside support for priority projects; and an advanced budget cycle to provide time for extensive discussions about resource requirements between Management Committee members and their respective bureau and office directors.

Backlog of Essential Building Maintenance and Repairs

it was noted that the Secretary and the staff begun to take a comprehensive look at the condition and long-term maintenance requirements of the physical plant which has expanded so greatly in the last several decades. While it has been previously recognized that the allocation for repair and renovation must be more than doubled to meet long-term maintenance needs, only recently, he has come to light that many of the Institution's building will be needing major overhauls of heating, ventilation, and air conditioning systems and other costly equipment replacements in the years ahead. The staff has been studying these needs with an eye to assessing the specific requirements, estimating their costs, and recommending priorities in terms of phases so that the Institution can maintain forward motion in its other essential activities, such as research, exhibitions, and collections maintenance. This program of cyclical replacements in major overhauls will be spelled out in the budget process and the first phase will be included in the requirement to OMB for fiscal year 1989, funding, at a level of approximately \$9 - 10 million. It is now estimated that the entire program of work will total over \$216 million in the years ahead.

Legislative Actions and Issues

Recently most of the Institution's legislative attention has been focused on issues associated with Native American materials in Smithsonian and other collections. The primary impetus for this has been S. 187, introduced on January sixth by the Senator John Melcher (D. - Montana), and subsequently cosponsored by several other members of the Senate Select Committee on Indian Affairs. A hearing on the measure was held on February 20. The Secretary submitted a lengthy



statement in opposition to the bill and gave additional testimony at the time. Subsequently, he provided further information in a letter to Senator Inouye, the Select

Proceedings of the Board of Regents Meeting held on May 11, 1987
Transcribed and Reviewed by Digital Volunteers
Extracted Apr-17-2024 05:52:43



Smithsonian Institution

Smithsonian Institution Archives

The mission of the Smithsonian is the increase and diffusion of knowledge - shaping the future by preserving our heritage, discovering new knowledge, and sharing our resources with the world. Founded in 1846, the Smithsonian is the world's largest museum and research complex, consisting of 19 museums and galleries, the National Zoological Park, and nine research facilities. Become an active part of our mission through the Transcription Center. Together, we are discovering secrets hidden deep inside our collections that illuminate our history and our world.

Join us!

The Transcription Center: <https://transcription.si.edu>

On Facebook: <https://www.facebook.com/SmithsonianTranscriptionCenter>

On Twitter: [@TranscribeSI](https://twitter.com/TranscribeSI)

Connect with the Smithsonian

Smithsonian Institution: www.si.edu

On Facebook: <https://www.facebook.com/Smithsonian>

On Twitter: [@smithsonian](https://twitter.com/smithsonian)