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#915 Union Trust Bldg.,
Detroit, Mich., December 18th, 1902.

Dear Mr. Bixby:--

Mr. Charles M. Heald, President of the Pere Marquette R. R. Co., and an old time friend of ours, has asked us to write a few personal lines to you in his behalf. He tells us that you are to advise and aid in the future management of the Pere Marquette R. R. and its allied interests, and that he would like to be continued in his present position. He helped to build the Pere Marquette system; having been associated with all of the betterments of the property up to the present time. He is, of course, fully acquainted with all of its history and growth, and is well and favorably known throughout the state. We cordially ask your favorable consideration.

Yours very sincerely,

Charles L. Freer

W. K. Bixby, Esq.,
Lincoln Trust Building,
St. Louis, Mo.
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